

University of Colombo

Faculty of Graduate Studies

Masters in Regional Development Planning- - 2019/2020

MRDP 6103 - Project Planning & Implementation

Answer four questions only.

Time allowed: Two (02) hours

1. The OECD/DAC Evaluation Criteria has been used widely since 1991. However, recently its applicability has been questioned by a few practitioners
 - a) Explain the OECD/DAC evaluation criteria (10 marks)
 - b) Analyze the basis for retaining, adapting or removing the criteria in evaluating the achievement of SDGs (9 marks)
 - c) Explain your conclusion on retaining, adapting or removing the OECD/ DAC criteria (6 marks)

2. "Logical Framework Analysis (LFA) is a tool for objective-oriented project planning and management".
 - a) Draw the LFA Matrix and define the "Theory of change" with an illustrative example (7 marks)
 - b) Explain what is meant by "Vertical Logic" and the role and importance of the vertical logic (6 marks)
 - c) Explain the role and importance of the horizontal logic (6 marks)
 - d) "Internalizing the external factors" is important for improving the project design. Give an illustrative example how internalizing improves the design (6 marks)

3. It is argued that all projects and programmes need to be aligned with the National Development Framework. In the context, examine the following
- a) Draw a "project cycle" and briefly explain the various stages of project cycle (9 marks)
 - b) Discuss the sources of identifying development projects (5marks)
 - c) Discuss the types of feasibility studies that need to be undertaken during project preparation process (6 marks)
 - d) Explain as to how the term "feasibility" differs from "appraisal" (5 marks)
4. Projects need to be carefully designed and appraised given the complex nature of the conditions
- a) What are the essential information that need to be provided in a "Project Submission Format" (9marks)
 - b) Examine the causes for project failures with illustrative examples (9 marks)
 - c) Examine the differences between the terms "monitoring" and "evaluation" in th4e context of development projects (7marks)
5. Evaluation is a critical assessment on the achievements and results of a project or programme
- a) What do you understand the term "evaluation of a development project or programme"? Examine its importance and briefly analyze the types of evaluation? (10 marks)
 - b) It is not possible to evaluate all projects . Therefore, selection criteria are used to screen and select the most importance projects appropriate for evaluation. Briefly discuss the general criteria that you will use for the selection of projects for evaluation (8 marks)
 - c) Discuss under what circumstances evaluations are not appropriate (7 marks)

6. Success of any project depend on the effective project management.
- a) The International Project Management Institute has identified several aspects and dimensions of project management. Discuss those aspects related to project management (13 marks)
 - b) A good project monitoring system should cover different aspects in a progress monitoring . What aspects need to be incorporated in the project monitoring system (12 marks)
7. Write short notes on any four of the following:
- (i) Financial Analysis and Economic Analysis
 - (ii) Independence, credibility and Utility in Evaluation
 - (iii) Project sustainability
 - (iv) Rapid Rural Appraisal (RRA) / Participatory Rural Appraisal (PRA)
 - (v) Evaluation Questions
 - (vi) Project Implementation Issues
 - (vii) "Project Readiness" in relation to project submission
- (6.25 marks each)